PMG's services extend beyond traditional billing and claims management. PMG's extensive value-add advisory services and analytics enable higher fees and sticky customer relationships.

Situation PMG Actions Results

- Large Medical Center
 - 47 MDs (7 locums)
 - 23 CRNAs
- Multiple Anesthesia
 Staffing & Quality Issues
 - Poor leadership
 - High turnover
 - MD heavy
 - Poor compensation
- Poor relationship with hospital administration / surgeons / nursing
- Dissent in practice (private group)
 - No resident retainment
 - Understaffed
- PMG brought in for a consulting project.
 Hospital wanted PMG to start new practice.

- PMG / physician board engagement
- Terminated president / chair
- Recruited new chair
- Formed joint venture with existing strong clinical leaders
- · Negotiated increased stipend
- Converted to a care team model (more efficient).
- Expanded service 2 ASCs outside of hospital and 2 new hospitals

- Exceptional new leadership
- Invigorated residency program - first time residents joining group
- Stipend increased \$3MM to \$7.1MM
- Income per shareholder doubled
- Hired / Replaced:
 - 19 MDs (47 MDs)
 - 23 CRNAs (45 CRNAs)
 - Excellent relationship with hospital administration
 - Anesthesia revenues have increased \$4.5MM

Case Study: Academic Medical Center Anesthesia Practice





